

8.1 Board of Directors

Encorp recognizes that its responsibilities as an Industry Product Stewardship (IPS) organization require a governance model that places great emphasis on high standards of accountability and transparency. As a non-share capital corporation under Part II of the Canada Corporations Act, Encorp identifies owners as members and not shareholders.

Encorp's nine-person Board of Directors is composed of nominees from five member industry groups plus two unrelated directors. From the members, two directors are appointed by the Canadian Beverage Association, representing the major soft drink bottlers. One member is appointed by each of the Canadian Bottled Water

Association, the Western Dairy Council and the Beverage Alcohol Containers Management Council of BC. Two are appointed by the Retail Council of Canada, representing the major retail grocery stores. The two unrelated directors have no relationship to any part of the beverage industry.

As of December 31, 2024

CHAIR OF THE BOARD

Dan Wong

President,
Right Hook Business Strategies Ltd.
Encorp Affiliation – Western Dairy Council
Committees – Audit / Human Resources / Governance

Neil Antymis, ICD.D, CPA, CGA Director, Government Affairs, PepsiCo Beverages Canada Encorp Affiliation – Canadian Beverage Association Committee – Audit

Emil Joseph

Director, Quantum Strategy
Encorp Affiliation – Canadian Bottled Water Association
Committee – Audit

Michael Forian-Zytynsky

Head of Government Affairs, Keurig Dr. Pepper Canada Encorp Affiliation – Canadian Beverage Association Committees – Governance / Human Resources

John Irving

Encorp Affiliation – Unrelated Director

Committees – Governance / Human Resources

John Nixon

Secretary, Beverage Alcohol Containers Management Council of BC Encorp Affiliation – Beverage Alcohol Containers Management Council of BC Committees – Audit / Governance

Greg Wilson

Director of Government Relations (BC),
Retail Council of Canada
Encorp Affiliation – Retail Council of Canada
Committees – Human Resources / Governance

Jane Butterfield

Vice Chair 2024
Encorp Affiliation – Unrelated Director
Committees – Audit / Human Resources

Jamie Sayers

Managing Director, Communications & ESG, Pattison Food Group Encorp Affiliation – Retail Council of Canada Committee – Audit

Governance

8.2 Advisory Committee

Encorp carries a public duty and with it an obligation to maintain high standards of transparency and accountability.

Encorp's Advisory Committee, which is independent of the Board, comprises representatives of our diverse stakeholder groups, including depots, major retailers, regional districts and local governments. The Advisory Committee has been established to provide an avenue for these external interests to be represented to the Board. The Committee reviews the strategic and operating plans and the financial and operating results, and its members can make recommendations to the Governance Committee and the Board.

As of December 31, 2024

Christoph Schultz

Executive Director, Recycling Council of BC

Louise Schwarz

Co-founder and Co-owner, Recycling Alternative

Surya Dhulipala

Environmental Initiatives Advisor, BC Liquor Distribution Branch

Tera D. Grady

Supervisor of Solid Waste Management, Cariboo Regional District

Andrew Doi

Environment Planner, Metro Vancouver

Mark McLaughlin

Chief Commercial Services Officer, Ancillary Services, Simon Fraser University

Chris Beach

Principal, Burns Lake Return-It Depot

